

Optimised Customer Communications 



Annual Report 2017



Solution
Dynamics

ANNUAL SHAREHOLDERS MEETING

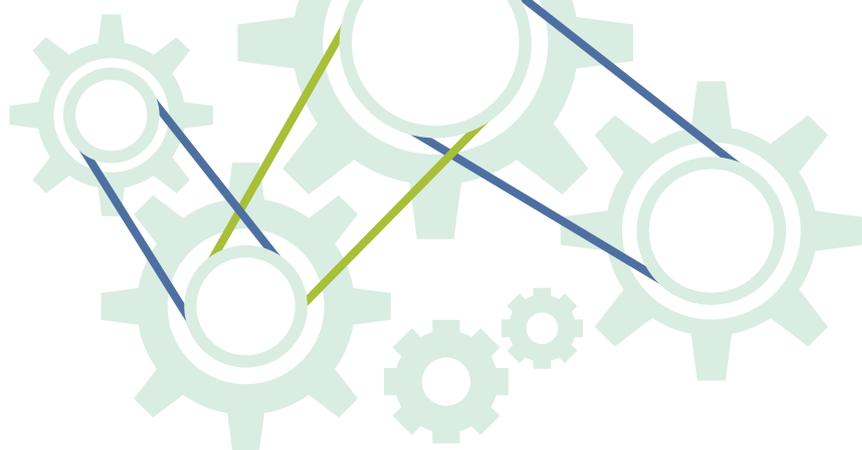
will be held at
10.30am
Thursday 26 October 2017

in the
Jupiter Meeting Room
Solution Dynamics Limited
18 Canaveral Drive
Albany
Auckland

2017 KEY POINTS



-  Net Profit after Tax up 29% to \$1.31 million
-  Dividend per share of 6.75 cents (prior year 5.25 cents)
-  Revenue up 22% to \$20.0 million
-  EBITDA up 23% to \$2.1 million
-  Cash from operations up 23% to \$1.68 million
-  Net cash on hand up 47% to \$2.08 million
-  European sales lift 107% to \$2.95 million



CONTENTS

2017 Key Points.....	2
Management Discussion and Analysis.....	4
Statement of Corporate Governance.....	12
Independent Auditor’s Report.....	14
Consolidated Financial Statements for the Year Ended 30 June 2017	
> Consolidated Statement of Profit or Loss.....	17
> Consolidated Statement of Comprehensive Income.....	17
> Consolidated Statement of Financial Position.....	18
> Consolidated Statement of Changes in Equity.....	19
> Consolidated Statement of Cash Flows.....	20
> Notes to the Consolidated Financial Statements.....	21
Company Directory.....	46



FY2017 Result Overview

Solution Dynamics Limited (“SDL” or “The Company”) has produced an audited net profit after tax of \$1.31 million for FY2017. This represents 28.9% year-on-year growth. Additional highlights of the result are:

- revenue growth of 22.5% to \$20.0 million, including European revenue lifting 107% to \$2.9 million
- EBITDA growth of 23.1% to \$2.1 million
- net cash on hand at 30 June balance date was \$2.08 million (equivalent to net cash of 14.8 cents per share)
- the Directors have declared a final, fully imputed dividend of 3.25 cents per share (FY2016: 2.25 cents), taking the total dividend for FY2017 to 6.75 cents per share (FY2016: 5.25 cents), an increase of 28.6%

Business Overview

SDL operates in the Customer Communications market (essential mail, interactive marketing communications and on-demand communications). The Company’s products and services are represented by two revenue streams:

- Services (itself separated into digital print & document handling services and outsourced services)
- Software & Technology.

Services includes digital print and mail house processing for mail items such as invoices, statements and promotional material. These are then distributed predominantly through New Zealand Post’s mail delivery system. A number of the components included in this service, such as envelopes and postage, form part of outsourced service revenues. This service differs from traditional printing in that each document printed is typically personalised and unique.

Software & Technology develops and markets SDL’s own software products related to a) multi-channel marketing communications, which includes digital asset management, communication templates and campaign management, b) document archiving, c) document composition and d) desktop mail solutions. A range of further technology services are also offered relating to SDL’s own software and the management of client data around the formatting, electronic output and archiving of customer communications.

Despite the ongoing erosion of transactional mail volumes, the Directors believe that SDL’s key point of difference is in offering integrated solutions incorporating both physical print and digital technology. Some communications are better suited to print and will likely remain so for the foreseeable future. In other cases, use of software technology such as DéjarMail (SDL’s desktop mail solution) can improve the handling efficiency, management and cost of physical mail. The Company’s integrated range of print and software technologies means it is able to offer a holistic and distribution channel/platform-agnostic approach to managing its customers’ communications needs.

The Company operates from leased premises in Albany, Auckland.

Description and Review of Revenue Streams

SDL Services

SDL Services predominantly provides mail house operations to high-volume postal mail users, mainly those in the business-to-consumer sector. DéjarMail has expanded the market for SDL’s print and post service down to the SME (small to medium enterprise) sector although the Company does not sell directly to SMEs but reaches this market through channel partners.

SDL Services operates leased, high-speed digital colour and monochrome printers. In addition to digital printing, Services also provides the usual ancillary document handling operations such as automated envelope inserting and flow wrap. SDL’s accredited Document Management Solutions (“DMS”) partnership with Fuji Xerox New Zealand Limited (“FXNZ”) saw its first client, a medium sized financial institution, commence print operations in early 2017. The Directors emphasise that the sales cycles for the types of high-volume print customers targeted by DMS are typically long and DMS revenue growth is therefore likely to be both sporadic and lumpy.





SDL's sole supplier of digital imaging equipment is FXNZ. We note that FXNZ has had some highly publicised accounting issues locally and in Australia. We cannot comment on these issues, but note that FXNZ has been a supportive business partner to SDL. We also note that Fuji Xerox Japan has publicly stated its support and financial backing for FXNZ; we thank them for this support and remain confident that our long term relationship will continue.

Services revenue also includes a variety of outsourced functions or components such as postage, offset printing, scanning, freight, paper and envelopes. The Company has an access agreement with New Zealand Post which provides bulk mail discounts off New Zealand Post's retail rates, subject to SDL meeting minimum volumes requirements over a twelve month period. SDL continues to exceed New Zealand Post's minimum volumes under this agreement. The profit margins on many of these outsourced components, especially postage, are slim.

While general mail volumes continue to decline, SDL's FY2017 mail lodgement volumes grew 12.5% and the Company's digital print volumes increased 9.6% as a result of increased volumes from existing clients and new business wins. These increases are driven by the combination of SDL's technology-based approach to customer communication solutions, as well as a very strong customer service ethos. SDL continues to increase its market share of these declining volumes. Note that the growth in Outsourced Services revenue in the following table is a combination of both low margin postage and low margin outsourced printing for DéjarMail volumes in the UK.

SDL Services Revenue Breakdown (all figures \$'000)	FY2017	FY2016	Percentage Change
Digital Printing and Document Handling	6,712	6,120	9.7%
Outsourced Services	8,213	5,754	42.7%
Total Services Revenue	14,925	11,874	25.7%

Growth in digital printing was negatively affected by changes at one major customer during FY2017. That customer implemented a new ERP system which automatically produced print-ready PDF files for its customers and those files had, on average, about one-third less pages. Consequently, SDL's page print volumes for this client dropped and, additionally, there was no longer any need to generate and archive the client's PDF documents. There will be a further impact in FY2018 as the client completes its internal rollout of this system to all its divisions and SDL sees the annualised effect from the change implemented during FY2017. Despite this headwind, the Directors were pleased to see Digital Print and Document Handling revenues increase by 9.7%, a very good result given overall market shrinkage.

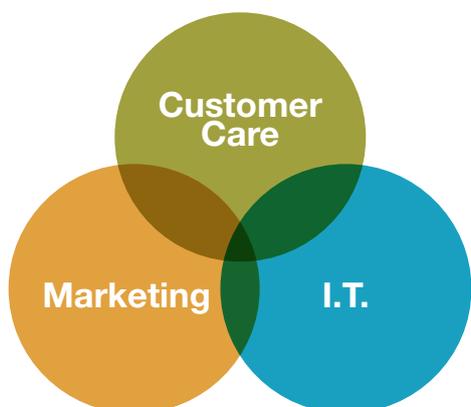
SDL examined several acquisition opportunities relating to its Services operations during the year. These ranged from a larger scale print and associated technology operation, through to a couple of bolt-on print operations, plus a potential step-out acquisition into a function the Company currently outsources but could conceivably bring in-house with immediate revenue streams. For a variety of reasons, including both risk profiles and vendor price expectations, none has progressed although a couple of the opportunities remain possible. The Directors remain cautious about acquisitions, and will only proceed on the basis that any transaction is clearly value adding for shareholders, and with manageable financial and operational risk profiles.

SDL Software & Technology

Over the past two decades the way organisations communicate and engage with prospects and customers has seen great change. Digital tools and the ensuing digital transformation mean communication channels and the customer engagement model in most businesses has needed to adapt and become nimble and personalised. Organisations increasingly need to employ more "pull" marketing tactics, drawing people in to their brands with interesting, informative and engaging content. Communication channels are no longer "one size fits all"; customers should receive messaging through an omni-channel or multi-media approach.

Customer communications has become a multi-layered approach, involving the whole business in a way that takes into consideration the way consumers now research brands and share information and content.

MANAGEMENT DISCUSSION AND ANALYSIS CONTINUED



Solution Dynamics treats every form of communication – whether a customer email, an invoice or account statement, or a piece of marketing collateral – as a means to enrich and deepen the personalised relationships that our customers have with their customers.

Our background in mailhouse and fulfilment means we fully understand the importance of data accuracy, timely delivery, and cost efficiency. Our historic and ongoing significant investment in software and technology demonstrates the Company’s commitment to making the most of the digital transformation opportunities available to our clients.

For effective deployment of increasingly technology-driven communications, SDL Software has developed four software engines that are used as required to develop customer solutions:



Déjar is a digital archival system that provides the ability to efficiently store and retrieve electronic documents created from most formatting tools. Déjar allows users to exactly reproduce the original document and access these via a browser over the local network or via the Internet. The reproduced image can be printed, faxed or emailed and Déjar’s security and history features ensure every image creation and subsequent access event is recorded by User ID and date/time stamp.



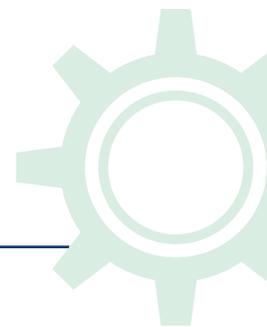
Bremy is an integrated, multi-channel publishing and distribution solution for businesses across a broad spectrum of industries. It manages the work flow of digital assets, through document creation and revision, to final email or print-ready files and distribution through multiple channels, including print, email, web, digital signage and mobile. It helps streamline and provides integrity to document proofing and integrates with data sources to produce complex documents such as online or physical catalogues.



Composer is SDL’s electronic document creation software. It is flexible and allows customised documents to be built on the fly, based on information retrieved from databases. It automatically creates templates, documents and letters with predefined, customised content, formatted to each customer’s requirements. Composer allows companies to easily standardise corporate documentation formats for all users, including regional and legal variations. Templates, documents, emails, letters and newsletters created by Composer are automated, ready to archive, print, publish online, or electronically distribute to customers in one step.



DéjarMail is a web browser-based desktop mail management solution which allows customers to route mail correspondence to SDL or any other service provider for printing and delivery via post or any other medium. This delivers costs savings for smaller businesses and for larger companies’ ad hoc mail.



Software & Technology revenue is earned from four sources.

The first is licence sales, where customers pay an upfront fee to acquire a licence to utilise SDL's software and then pay subsequent annual maintenance fees to receive support and the right to future upgrades. Licence revenue can be material to SDL Software's performance, but is also volatile from year to year. Changes to market conditions and technology infrastructure mean few companies tend to buy software licences these days; most prefer to pay on a pay-as-you-go basis as outlined in the next paragraph.

The second is an alternative to licensing, where, rather than pay an upfront fee, customers opt to run SDL's software on a SaaS (Software as a Service) basis. This sees them use a pay-as-you-go model, typically by way of a per-document or per-electronic transaction charge. Under this model, SDL will usually host the software (using third party hosting infrastructure) and related data on behalf of the client. While SDL forgoes the benefit of any large up-front revenue, the SaaS approach does build an annuity revenue base that then generates value over a longer term. The trend in recent years has been for customers to prefer SaaS rather than acquiring a software licence.

Thirdly, the company offers bespoke software development services where this is related to a customer using SDL's software. An example is a customer requiring a front end, web-based access portal to allow its clients to access the underlying data being stored or managed by SDL's software.

The fourth is the provision of programming, consulting, business analysis and design services that help clients to manage essential and marketing communications both by mail and electronic transfer.

Software encompasses all international software revenue and all revenue from all of our software products and services. It also includes Déjar revenue in New Zealand for digital document archival and management for SDL Services' customers. Note that a significant part of the revenue from DéjarMail is generated in SDL Services from the printing and postage component of the service.

In addition to New Zealand and Australia, both Déjar and Composer are sold internationally, mainly in the UK and Europe. Bremy is predominantly a New Zealand product, with several Australian and UK customers and the Company sees potential for ongoing and potentially strong growth in the UK, albeit from a low base. DéjarMail is continuing to see solid growth in the UK and given the early-stage client base in that region we expect this will be a secular growth trend that will run for a number of years. The roll out of Bremy to UK dental practices commenced during FY2017, although there was a period of additional development required, which constrained growth during the year. We continue to expect strong growth from Bremy, although as with DéjarMail, the speed of the take-up rate and eventual penetration levels by practices are difficult to assess.

The SDL Services section above referred to the impact on SDL from a client implementing a new ERP system and how this eliminated the need for the Company to generate and archive PDFs. SDL sees a general trend of increased functionality and ability for organisations to internally generate and self-store PDF files; this is likely to reduce demand for the Company's Déjar archival product over time.

In the UK, the strong pipeline and early stage development of new Software customers has meant that SDL has added additional sales and support personnel in that market, and in Europe. The Company has front-loaded these sales and support costs somewhat ahead of expected incremental revenue growth. This is to ensure early-stage UK customers, as well as potential customers, have visibility of, and understand, SDL's commitment to the region, although it will also mean a greater-than-otherwise drag on profitability during FY2018.

Software & Technology generated revenue of \$5.07 million in FY2017, an increase of 13.9% on the prior year's revenue of \$4.45 million, again largely the result of DéjarMail growth in the UK. As in the prior year, FY2017 saw no large, one-off licence revenues achieved, with some software development work undertaken and SaaS revenues continuing to build.

Financial Performance

Revenue growth in FY2017, as in the prior year, was largely from Outsourced Services, predominantly the effect of printing for DéjarMail volumes in the UK. Postage margins remain very low and this is unlikely to change as the wholesale rates and hence margin that New Zealand Post is able to offer is regulated by the Postal Network Access Committee.

MANAGEMENT DISCUSSION AND ANALYSIS CONTINUED

Summary Financial Performance (all figures \$'000)	FY2017	FY2016	Percentage Change
Total Revenue	19,991	16,322	22.5%
Less: Cost of Goods Sold	12,274	9,239	32.8%
Gross Margin	7,717	7,083	9.0%
Gross Margin (%)	38.6%	43.4%	
Less: Selling, General & Admin	5,630	5,388	4.5%
EBITDA	2,087	1,695	23.1%
EBITDA margin (%)	10.4%	10.4%	
Depreciation	208	252	-17.5%
Amortisation	78	14	457.1%
EBIT	1,801	1,429	26.0%
Net Interest	(1)	(10)	n.m.
Income Tax	492	423	16.3%
Net Profit after Tax	1,310	1,016	28.9%

SDL produced a strong financial performance in FY2017 with ongoing gains in revenue (albeit mainly from low margin revenue sources) and underlying profitability.

The second half remains the seasonally quieter half of the year, especially in New Zealand, although growth in software (and directly associated Outsourced Services) revenue is now beginning to produce a more balanced profit.

The FY2017 result includes a benefit of \$0.13 million from the Company's market development agreement with NZ Trade and Enterprise ("NZTE"). NZTE assists by funding 40% of certain market development costs incurred in expanding the Company's software revenues in the UK and Europe (the agreement is over a three year period, with a maximum reimbursement of \$0.428 million).

The change in mix of revenue towards a greater component of low margin, outsourced services is seeing SDL's percentage Gross Margin compress, despite continued growth in the dollar Gross Margin. This trend is likely to continue as DéjarMail's offshore revenue grows at a faster rate than the rest of the Company's business. Nevertheless, despite the percentage Gross Margin compression, SDL's continued focus on cost control saw the Company's EBITDA margin hold largely flat at 10.4%.

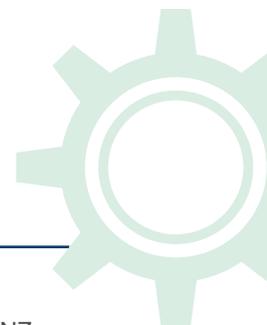
The following table highlights first and second half performance for the last two financial years.

SDL Half Financial Years (all figures \$'000)	2H FY2017	2H FY2016	Percent Change	1H FY2017	1H FY2016	Percent Change
Total Revenue	9,804	8,562	14.5%	10,187	7,760	31.3%
EBITDA	1,009	764	32.1%	1,078	931	15.8%
EBITDA margin	10.3%	8.9%		10.6%	12.0%	
Tax rate	29.9%	32.4%		24.9%	27.0%	

Balance Sheet, Liquidity and Debt

FY2017 saw ongoing improvement to SDL's net financial position. Capital expenditure was lower than the prior year, dropping by around two-thirds from \$0.670 million to \$0.206 million. The capex spend consisted of a licence for specialised print formatting software and computer hardware (mostly for the Company's IT backup site).

The Company's net cash (i.e. cash net of interest bearing debt) position improved solidly from \$1.41 million to \$2.08 million over the year. This gain is pleasing given SDL is continuing to pay dividends at a payout ratio target of 70-75%.



At balance date the Company's sole remaining bank facility was an unused overdraft arrangement from ANZ Bank with a \$200,000 limit.

Selected Balance Sheet and Cashflow Figures

(all figures \$'000)

	FY2017	FY2016	Change
Net Bank Cash/(Debt & Borrowings)	2,080	1,412	668
Non-Current Assets	2,008	2,065	(57)
Net Other Liabilities	(569)	(497)	(72)
Net Assets	3,519	2,980	539
Cashflow from Trading	1,599	1,394	205
Movement in Working Capital	82	(32)	114
Cash Inflow from Operations	1,681	1,362	319
Cash dividends paid	808	633	175

Net Assets includes goodwill related to the original purchases of the software products Déjar and Bremy. Bremy accounts for around three quarters of the \$938,000 carrying value of goodwill. An impairment test is conducted against the carrying value of these assets each year and the Directors believe the current value of these products remains comfortably in excess of their carrying values.

While SDL's balance sheet shows a positive net-cash position, the Company is also carrying leases on its premises and much of its printing and document handling equipment. The annual cost of rentals and leases was \$0.69 million in FY2017 (\$0.74 million in FY2016) and represents off balance sheet leverage.

Excluding the net cash balance from SDL's working capital, the Company operates with a neutral to negative working capital balance. The Company adopts a positive view of this aspect of its balance sheet. It means SDL can generally continue to grow revenue without particular requirement to fund any additional working capital needs.

Taxation and Dividends

Aside from minor timing issues and non-deductible expenses, the Company pays full New Zealand tax on locally generated earnings. The Company is slowly utilising its remaining UK tax losses and at balance date had approximately \$22,000 of tax losses still available within its UK subsidiary. These are expected to be fully utilised in the coming financial year.

SDL only intends to pay dividends to the extent that it can fully impute them and also subject to SDL not experiencing any one-off requirements for abnormal capital expenditure or any acquisition activity. The Company continues to comply with a capped dividend payout ratio of 75% of earnings, under its agreement with NZTE, where NZTE agree to contribute towards SDL's market development costs for software in the UK. In addition to the expense funding contribution from NZTE, we have also found NZTE to be very helpful with logistics and assistance in our UK market development activities.

Earnings and Dividends per Share	FY2017	FY2016	Percentage Change
Shares on Issue ('000)	14,059	14,059	n.m.
Earnings per Share (cents)	9.32	7.23	28.9%
Dividend per Share (cents)	6.75	5.25	28.6%
Dividend Proportion Imputed	100.0%	100.0%	
Dividend Payout ratio	72.4%	72.6%	

Shares on issue held steady over FY2017. It is likely the Company will issue a modest number of shares during FY2018, to some of the staff participating in the SDL's Employee Share Option Programme ("ESOP"). There are options outstanding that could result in SDL issuing up to 580,000 ordinary shares, and 500,000 of these options are now in the window where staff can trigger the request for shares. Note that the Earnings per Share calculation in the above table uses the current number of shares on issue and ignores any possible ESOP dilution.

Operational Performance

Despite the industry-wide decline in general mail volumes, SDL's mail volumes grew 12.5% and digital print volumes increased 9.6% on last year, supported by the new business wins (both new customers and new projects within existing customers). SDL's current print equipment has significant capacity, notably from the early FY2016 addition of the high-speed, continuous printer under the DMS agreement with FXNZ. Any material continuous print volume under the DMS agreement would likely require a modest increase in the level of production staff and SDL may need some additional document handling equipment in the event of any material increase in print volumes.

New Zealand Postal Market

The domestic postal services market continues to evolve. New Zealand Post has amended its Deed of Understanding with the government. From July 2015, New Zealand Post commenced the process of reducing the number of delivery days per week for standard letter mail in major towns and cities to three days, although it is continuing to provide six-day-per-week delivery for premium mail.

These changes at New Zealand Post may create opportunities for SDL as it may force some customers to accelerate moves towards greater use of digital communications solutions. The Company tracks how its major customers utilise print versus electronic delivery for transactional mail and the steady switch to new technology is progressing largely as expected. SDL is well positioned to capitalise on this, given its breadth of technology offerings. SDL has proven solutions for digitally communicating with and servicing customers, and these can also deliver significant communications and document creation cost savings. Nevertheless, if the Company's customers opted to more rapidly switch towards greater electronic communications, SDL might suffer short run lower utilisation of its printing assets and any gains from SDL Software & Technology may be insufficient to offset this decline. SDL is seeing some evidence of an acceleration in the ongoing rate of change from print to digital communications and should this increased rate of change continue then the Company would likely see a degree of gross margin erosion.

Risk Factors

The physical mail market will inevitably continue to decline in volume. This has several industry-wide implications. First, the mail house physical print sector will remain plagued by excess printing capacity. Secondly, the likelihood of heightened competition implies ongoing pricing and margin pressure, requiring SDL to continue to manage costs closely. The risk is partly mitigated by SDL's ability to add value through its technology offerings, although excessive price discounting of printing services would affect profitability across the entire industry and SDL would not be immune to this threat. Additionally, pressure on marginal print operators is likely to cause industry rationalisation, although SDL may benefit from being able to acquire distressed print volumes (without buying the associated print assets).

SDL's top five customers provided 38% of the Company's revenue in FY2017. Loss of one or more of those customers could cause financial results to differ materially from those outlined in the FY2018 Outlook section below. This risk is partly mitigated by having a number of these clients under contract, as well as the offset of expecting revenue growth outside these clients, particularly from DéjarMail.

The Company's software provides critical document management and storage functions for its clients. SDL needs to ensure it continues to maintain adequate levels of software quality control. SDL also regards IT and data security as a potential risk area and is reviewing its IT and data security arrangements.

The Company operates from a single production facility, albeit with an external site for data and server backup. The Directors are conscious of the operational risk a single site implies for digital imaging operations. SDL has investigated reciprocal disaster recovery ("DR") plans with other printers, and the Company has some capability with Fuji Xerox Australia, however, in general, print capacity mismatches have meant there are few optimal solutions. SDL continues to explore second site options.

The Company relies on several third party distributors to market and support its software products, especially in international markets. There is no certainty that these arrangements will be successful in meeting revenue expectations and SDL may be required to devote more time and funds to support its existing international distribution structures.

Technology Innovation

SDL operates in both the old economy print/mail house business and the new economy digital document management business. While there are many areas where printed mail is continuing to decline, some elements of print and mail remain reasonably resilient. Nevertheless, SDL is continuing to innovate and develop its software offerings to ensure the Company is agnostic in the communication channels it is able to offer its clients to communicate with their customers.

Bremy, SDL's digital asset and multi-channel communications system, had its capabilities expanded in FY2016 through the addition of a Procurement function (for print initially, although the functionality is reasonably generic). In FY2017 we also added Campaign Management capability and the product is seeing ongoing development to further broaden functionality.

FY2018 Outlook

After a positive result for FY2017, the Company expects ongoing revenue and earnings growth but cautions that the increasingly higher base of profitability inevitably means that sustaining high percentage growth rates becomes more difficult.

In FY2018, the Company expects that a full year of growth from print and mail clients that were new in FY2017 will be largely offset by the reduction in print volume from a major client referred to in the SDL Services section, and any erosion due to the ongoing shift to electronic delivery of documents.

New software clients in the UK are continuing to build revenues and we expect this to continue to FY2018. After a slower-than-expected ramp in FY2017, the customised version of Bremy for UK dental practices to facilitate their marketing efforts is now progressing and we expect this to begin gaining traction during FY2018, along with growth from veterinary practices.

In FY2017, SDL added additional costs for sales and support in the UK and Europe during the second half of the financial year and will bear the full year's cost in FY2018. Further, the Company expects to incur modest sales and market development costs in developing channels into some European countries and the Asian region.

The Company has a very strong pipeline of software sales prospects, probably a stronger pipeline than at any point in its history, however, sales cycles for some of our products are lengthy with no certainty of success, and there is often up-front cost in bringing new clients on board.

The Company will continue to evaluate acquisition opportunities, especially bolt-on transactions, but is extremely conscious of acquisition risks – both operational and financial – and will ensure any transaction is expected to comfortably exceed SDL's cost of capital and add to shareholder value.

SDL's outlook for FY2018 is for growth of around 15% in net profit after tax. This forecast does include some moderate growth in new business assumptions and is subject to the usual risks that the print and mail house market remains extremely competitive and in slow decline.

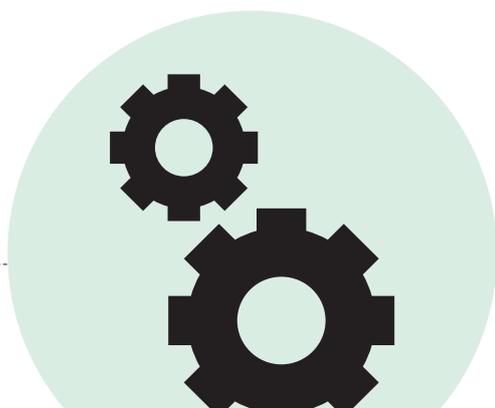
Yours sincerely



John McMahon
Director (Chairman)



Nelson Siva
Director (CEO)



STATEMENT OF CORPORATE GOVERNANCE

The corporate governance processes set out in this statement do not materially differ from the principles set out in the New Zealand Stock Exchange Corporate Governance Best Practice Code issued on May 2017.

Financial Statements

It is the Directors' responsibility to ensure preparation of financial statements that give a true and fair view of the financial position of the Group as at the end of the financial year and the results of operations and cash flows for the year. The external auditors are responsible for expressing an independent opinion on the financial statements.

The consolidated financial statements set out in this report have been prepared by management in accordance with generally accepted accounting practice in New Zealand. They are based on appropriate accounting policies which have been consistently applied and which are supported by reasonable judgements and estimates.

After reviewing internal management financial reports and budgets the Directors believe that the Group will continue to be a going concern in the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

Board of Directors

The Group's constitution requires a minimum of three Directors, of whom two must be ordinarily resident in New Zealand. The maximum number of Directors is seven.

At least one third of Directors shall retire from office each year at the annual general meeting, but shall be eligible for re-election. The retiring Directors must be those Directors who have been longest serving since they were last elected.

Directors who are appointed by the Board rather than by ordinary resolution by shareholders must retire at the next annual general meeting, but will be eligible for re-election.

The Board currently comprises four Directors, being a non-executive chairman, two non-executive Directors and the Chief Executive.

The Directors have a wide range of skills and expertise that they use to the benefit of the Group.

The primary responsibilities of the Board include:

- to establish the vision of the Group
- to establish the long term goals and strategies of the Group
- to approve annual and half-year financial reports
- to approve annual budgets
- to approve corporate policies
- to ensure the Group has good internal controls and keeps adequate records
- to ensure legislative compliance
- to monitor executive management
- to ensure appropriate communication to stakeholders

Board procedures are governed by the Constitution.

Conflicts of Interest and Related Parties

All Directors must disclose any general and specific interests that could be in conflict with their obligations to the Group. Transactions with related parties and balances outstanding relating to the year ended 30 June 2017 are disclosed in Note 12 of the Notes to the Financial Statements.

Risk Management

The Board is responsible for the Group's system of internal controls. The Board monitors the operational and financial aspects of the Group and considers recommendations from external auditors and advisors on the risks that the Group faces.



The Board ensures that recommendations made are assessed and appropriate action is taken where necessary to ensure risks are managed appropriately.

Internal Controls

It is the responsibility of the Directors to ensure adequate accounting records are kept. Directors are also responsible for the Group's system of internal financial controls.

Internal financial controls have been implemented to minimize the possibility of material misstatement. They can provide only reasonable assurance and not absolute assurance against material misstatements or loss.

No major breakdowns of internal controls were identified during the year.

Committees

The Board operates no committees.

Audit Committee

The Board does not have an audit committee. The Board carries out reviews of the half-yearly and annual financial reports.

Attendance at meetings

During the period 1 July 2016 to 30 June 2017 attendance at meetings was:

	Board Meetings Held	Board Meetings Attended
John McMahon (Chairman)	9	9
Mike Smith (retired 3 November 2016)	2	2
Julian Beavis	9	8
Nelson Siva (CEO)	9	9
Elmar Toime	9	9

Directors' Remuneration

Directors' remuneration during the year is disclosed in Note 30 of the Notes to the Financial Statements.

Executives' Remuneration

Executives' remuneration greater than \$100,000 per annum received in their capacity as employees during the year is disclosed in Note 23 of the Notes to the Financial Statements.

Entries in the Interests Register

In addition to the interests and related party transactions disclosures in Note 12 of the Notes to the Financial Statements, there were no interests disclosed to the Board during the year.

Directors' Share Dealings and Shareholding

Directors' disclose the following relevant interests in shares in the Group at 30 June 2017 and transactions in relevant interests in shares during the financial year ended 30 June 2017.

Shareholder	Balance 30 June 2016	Additions	Disposals	Balance 30 June 2017
John McMahon	1,504,801	-	-	1,504,801
Nelson Siva	830,000	-	-	830,000
Mike Smith (retired 3 November 2016)	80,000	-	-	80,000

Independent Auditor's Report

**Grant Thornton New Zealand
Audit Partnership**
L4, Grant Thornton House
152 Fanshawe Street
PO Box 1961
Auckland 1140

T +64 9 308 2570
F +64 9 309 4892
www.grantthornton.co.nz

To the Shareholders of Solution Dynamics Limited

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Solution Dynamics Limited (the Group) on pages 17 to 45 which comprise the consolidated statement of financial position as at 30 June 2017, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Solution Dynamics Limited and the entities it controlled as at 30 June 2017 and its financial performance and cash flows for the year then ended in accordance with New Zealand Equivalents to International Financial Reporting Standards issued by the New Zealand Accounting Standards Board.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with Professional and Ethical Standard 1 (Revised) *Code of Ethics for Assurance Practitioners* issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our firm carries out other assignments for Solution Dynamics Limited and the entities it controlled in the area of taxation advice and other assurance services. The firm has no other interest in the Group.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. We summarise below those matters, and our key audit procedures, to address those matters in order that the Group's shareholders as a body may better understand the process by which we arrived at our audit opinion. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

KEY AUDIT MATTER	OUR PROCEDURES TO ADDRESS THE KEY AUDIT MATTER
<p>Carrying Value of Goodwill</p> <p>The Group has significant goodwill of \$938,000 arising from historical acquisitions of businesses controlled by Dejar Holdings Ltd and Bremy Ltd. Goodwill is allocated across its software cash generating units. Any risk of downturn in the macroeconomic environment could result in an indicator of impairment in goodwill. The inherent uncertainty involved in forecasting and discounting future cash flows is one of the key judgement areas that our audit is concentrated on. The uncertainty is affected by a number of factors including general market trends, the number of new customs for the technology solutions, expectation of future growth in demand for the software solutions, which form the basis for the assessment of recoverability.</p>	<p>In this area our audit procedures included assessment of the Group’s forecast and budgeting procedures as a basis for value in use calculations. We also compared the Group’s historical budget to actual performance and its future projections compared to prior year actual and testing reasonableness of forecasting assumptions. In addition, we performed our own assessments in relation to key inputs such as projected revenue growth, cost and overhead inflation and discount rates. We use our own valuation specialist to evaluate the assumptions and methodologies used by the Group to derive a discount rate when there have been changes to inputs, methodology or assumptions. We also assessed whether the Group’s disclosures about the sensitivity in key assumptions reflected the risks inherent in the valuation of goodwill.</p>
<p>Accuracy of revenue</p> <p>The Group has revenue of approximately \$20m principally comprising sale of goods and rendering of services under contract. The principal risk associated with commercial income relates to recognition and recoverability. There are a number of factors that could affect this balance.</p> <ul style="list-style-type: none"> • Delivery may not have occurred before year end which would allow the goods to be recorded as a sale in line with the revenue recognition policy. • Revenues recognised from contracts may not be appropriate with reference to the stage of completion. Stages of completion may include estimates and judgements that impact the amount of revenue recognised. 	<p>In this area our audit procedures included evaluating the Group’s recognition of revenue by assessing the procedures and controls that the Group has in place and that appropriate revenue recognition policies have been applied. In relation to sales cut-off, we performed detailed substantive testing on sales recognised or adjusted either side of year end to substantiate that the appropriate terms of the relevant contracts had been satisfied. Our audit work included assessing the stage of completion of any significant projects including the delivery of the goods to ensure that the risks and rewards associated with the contract had been passed to the customer, including obtaining evidence of post year end cash which provided evidence as to validity of debtors at the year end.</p>

Other Information

The directors are responsible for all other information included in the Group's Annual Report. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Directors' responsibilities for the Consolidated Financial Statements

The directors are responsible on behalf of the Group for the preparation and fair presentation of the consolidated financial statements in accordance with New Zealand equivalents to International Financial Reporting Standards issued by the New Zealand Accounting Standards Board, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible on behalf of the Group for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located on the External Reporting Board's website at:

<https://xrb.govt.nz/standards-for-assurance-practitioners/auditors-responsibilities/audit-report-5/>

Restriction on use of our report

This report is made solely to the Group's shareholders, as a body. Our audit work has been undertaken so that we might state to the Group's shareholders, as a body those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Group and the Group's shareholders, as a body, for our audit work, for this report or for the opinion we have formed.

Grant Thornton New Zealand Audit Partnership



K T Price
Partner
Auckland, New Zealand

23 August 2017

Chartered Accountants
Member of Grant Thornton International Ltd

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

for the year ended 30 June 2017



	NOTE	2017 \$000	2016 \$000
Revenue	4	19,788	16,185
Other revenue	4	203	137
Total revenue		19,991	16,322
Expenses	5	17,904	14,627
Earnings before interest, tax, depreciation & amortisation (EBITDA)		2,087	1,695
Depreciation	18	208	252
Amortisation of intangible assets (software)	19	78	14
Net interest (income)	7	(1)	(10)
Profit before income tax		1,802	1,439
Income tax	8	492	423
Net profit after income tax	22	1,310	1,016
		Cents	Cents
Basic earnings per share	9	9.3	7.2
Diluted earnings per share	9	8.9	6.9

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2017

	2017 \$000	2016 \$000
Net profit after income tax	1,310	1,016
<i>Items that may be reclassified subsequently to profit and loss:</i>		
Exchange gain on translation of foreign operations	1	30
Other comprehensive income net of tax	1	30
Total comprehensive income for the year	1,311	1,046

The accompanying notes on pages 21 - 45 form part of the financial statements.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 30 June 2017

	NOTE	2017 \$'000	2016 \$'000
Current Assets			
Cash and bank balances	10	2,080	1,422
Trade & other receivables	13	2,366	2,071
Inventories and work in progress	11	152	109
Prepayments		96	76
Total Current Assets		4,694	3,678
Current Liabilities			
Trade creditors		1,428	1,081
Other current liabilities	14	903	931
Other non-financial liabilities	15	405	357
Employee benefit liabilities	16	447	384
Borrowings	17	-	10
Total Current Liabilities		3,183	2,763
Working Capital		1,511	915
Non-Current Assets			
Deferred tax asset	8	108	85
Capital works in progress		73	62
Property, plant & equipment	18	595	702
Intangible assets	19	294	278
Goodwill	20	938	938
Total Non-Current Assets		2,008	2,065
Net Assets		3,519	2,980
Equity			
Share capital	21	5,169	5,169
Employee share option plan	31	113	77
Foreign currency translation reserve		1	-
Accumulated losses	22	(1,764)	(2,266)
Total Equity		3,519	2,980

For and on behalf of the Board who approved these financial statements for issue on 23 August 2017.

John McMahon – Director (Chairman)

Nelson Siva – Director (CEO)

The accompanying notes on pages 21 - 45 form part of the financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 30 June 2017

	SHARE CAPITAL \$000	EMPLOYEE SHARE PLAN \$000	CURRENCY TRANSLATION RESERVE \$000	ACCUMULATED LOSSES \$000	TOTAL EQUITY \$000
Balance 1 July 2015	5,169	39	(30)	(2,649)	2,529
Issue of shares to employees	-	38	-	-	38
Transactions with owners	-	38	-	-	38
Profit for the year after tax	-	-	-	1,016	1,016
Dividend paid	-	-	-	(633)	(633)
Other comprehensive loss	-	-	30	-	30
Total comprehensive income	-	-	30	383	413
Balance 30 June 2016	5,169	77	-	(2,266)	2,980
Issue of shares to employees	-	36	-	-	36
Transactions with owners	-	36	-	-	36
Profit for the year after tax	-	-	-	1,310	1,310
Dividend paid	-	-	-	(808)	(808)
Other comprehensive income	-	-	1	-	1
Total comprehensive income	-	-	1	502	503
Balance 30 June 2017	5,169	113	1	(1,764)	3,519

The accompanying notes on pages 21 - 45 form part of the financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 30 June 2017



	NOTE	2017 \$'000	2016 \$'000
Cash Flow From Operating Activities			
<i>Cash was provided from:</i>			
Receipts from sales		22,339	18,283
Other revenue		131	76
		22,470	18,359
<i>Cash was applied to:</i>			
Payments to suppliers		13,543	10,444
Payments to employees		6,091	5,605
GST paid to Inland Revenue		1,155	948
		20,789	16,997
Net Cash Inflow From Operating Activities	24	1,681	1,362
Cash Flow From Investing Activities			
<i>Cash was applied to:</i>			
Purchase of property, plant and equipment & capital works in progress		101	390
Purchase of software		94	280
		206	670
Net Cash (Outflow) From Investing Activities		(206)	(670)
Cash Flow from Financing Activities			
<i>Cash was provided from:</i>			
Interest received		6	15
		6	15
<i>Cash was applied to:</i>			
Payment of dividends		808	633
Interest paid		5	5
Repayments for term loan & finance lease liabilities secured on equipment		10	20
		823	658
Net Cash (Outflow) From Financing Activities		(817)	(643)
Net change in cash and cash equivalents		658	49
Add cash and cash equivalents held at beginning of year		1,422	1,373
Cash and cash equivalents at end of year	10	2,080	1,422

The accompanying notes on pages 21 - 45 form part of the financial statements.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

for the year ended 30 June 2017

1. CORPORATE INFORMATION

The consolidated financial statements of Solution Dynamics Limited (SDL or Company) and its subsidiaries, Solution Dynamics International Limited and Déjar International Limited (collectively the Group) for the year ended 30 June 2017 were authorised for issue in accordance with a resolution of directors on 23 August 2017.

Solution Dynamics Limited is a public company incorporated and domiciled in New Zealand and is listed with the New Zealand Stock Exchange on the NZAX. The registered office is located at 18 Canaveral Drive, Albany in Auckland.

The Group offers a range of integrated solutions encompassing data management, electronic digital printing, document distribution, web presentment and archiving, fulfilment, traditional print services, scanning, data entry and document management.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

2.1 Statement of Compliance

The consolidated financial statements of the Group comply with New Zealand Equivalents to International Financial Reporting Standards (NZ IFRS).

2.2 Basis of Preparation

2.2.1 Basis of Preparation

The consolidated financial statements have been prepared on the historical cost basis but modified, where applicable, by the measurement of fair value of selected financial assets and financial liabilities. Accounting policies are selected and applied in a manner which ensures that the resulting financial information satisfies the concepts of relevance and reliability, thereby ensuring that the substance of the underlying transactions or other events is reported. The principal accounting policies are set out below.

2.2.2 Basis of Consolidation

The financial statements have been prepared in compliance with generally accepted accounting practice in New Zealand (NZ GAAP), the Companies Act 1993, The financial Reporting Act 2013 and other authoritative pronouncements issued by the New Zealand Accounting Standards Board (XRB). For the purposes of complying with NZ GAAP the Group is a for-profit entity that has followed the Tier 1 for – profit reporting requirements set out by the External Reporting Board, in its “Accounting Standards Framework.”

All subsidiaries have a 30 June reporting date and consistent accounting policies are applied.

The acquisition method is used to prepare the consolidated financial statements, which involves adding together like terms of assets, liabilities, income and expenses on a line-by-line basis. All transactions and balances between Group companies are eliminated on consolidation, including unrealised gains and losses on transactions between Group companies.

2.2.3 Rounding of Amounts

Amounts in the consolidated financial statements have been rounded off to the nearest \$000 unless otherwise specified.

SPECIFIC ACCOUNTING POLICIES

The following specific accounting policies, which significantly affect the measurement of financial performance, financial position and cash flows, have been applied.

2.3 Foreign Currency

2.3.1 Functional and Presentation Currency

Items included in the consolidated financial statements are measured using the currency of the primary economic environment in which the entity operates (the ‘functional currency’). The consolidated financial statements are presented in New Zealand dollars, which is the Group’s functional and presentational currency and expressed in \$000’s.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

for the year ended 30 June 2017

2.3.2 Transaction and Balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at that date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of period end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Consolidated Statement of Profit or Loss.

2.4 Revenue Recognition

Revenue is measured at the fair value of the consideration received or receivable. Revenue is reduced for estimated customer returns, rebates and other similar allowances.

2.4.1 Sale of Goods

Revenue from the sale of goods is recognised when all the following conditions are satisfied:

- the Group has transferred to the buyer the significant risks and rewards of ownership of the goods;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the entity; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

2.4.2 Rendering of Services

Revenue from a contract to provide services is recognised by reference to the stage of completion of the contract. The stage of completion of the contract is determined with reference to the contractual rates, labour hours and direct expenses as these are incurred.

2.4.3 Interest Revenue

Interest revenue is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount.

2.4.4 Government Grants

Government grants are recognised as revenue when the conditions attached to the grant have been met. Where there are unfilled conditions attaching to the grant, the amount relating to the unfilled condition is recognised as a liability and released to revenue as the conditions are met.

2.5 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

2.5.1 The Group as Lessor

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

2.5.2 The Group as Lessee

Assets held under finance leases are initially recognised as assets of the Group at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the Consolidated Statement of Financial Position as a finance lease obligation.

Lease payments are apportioned between finance charges and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly to the Consolidated Statement of Profit or Loss.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.



In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

2.6 Employment Benefits

The Group recognises liabilities for benefits accruing to employees in respect of wages and salaries, annual leave, long service leave and sick leave when it is probable that settlement will be required and they are capable of being measured reliably.

Provisions made in respect of employee benefits expected to be settled within 12-months of each reporting date are measured at their nominal values using the remuneration rate expected to apply at the time of settlement.

Provisions made in respect of employee benefits which are not expected to be settled within 12-months of each reporting date are measured as the present value of the estimated future cash outflows to be made by the Group in respect of services provided by employees up to the reporting date.

2.7 Share-based Payments

Equity-settled share-based payments to employees are measured at the fair value of the equity instruments at the grant date. Details regarding equity settled share-based transactions is set out in note 31.

The fair value determined at the grant date of the equity settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest. At each reporting date, the Group revises its estimate of the number of equity instruments expected to vest.

The impact of the revision of the original estimates, if any, is recognised in the Consolidated Statement of Profit or Loss over the remaining period, with a corresponding adjustment to the equity-settled employee benefits reserve.

2.8 Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

2.8.1 Current Tax

The tax currently payable is based on the taxable profit for each reporting period. The taxable income or loss differs from the amount as reported in the Consolidated Statement of Profit or Loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the financial year end, and any adjustment to tax payable in respect of previous years.

2.8.2 Deferred Tax

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences, and deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

for the year ended 30 June 2017

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted at each reporting date. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

2.8.3 Current and Deferred Tax for Each Reporting Period

Current and deferred tax are recognised as income or an expense within the Consolidated Statement of Profit or Loss, except when they relate to items credited or debited directly to equity, in which case the tax is also recognised directly in equity, or where they arise from the initial accounting for a business combination. In the case of a business combination, the tax effect is taken into account in calculating goodwill or in determining the excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the cost of the business combination.

2.9 Goods and Services Tax (GST)

Revenue, expenses, assets and liabilities are recognised net of the amount of goods and service tax (GST), except:

- where the amount of GST incurred is not recovered from the taxation authority, it is recognised as part of the cost of acquisition of an asset or as part of an item of expense; or
- for receivables and payables which are recognised inclusive of GST.

The net amount of GST recoverable from, or payable to, Inland Revenue is included as part of receivables or payables.

2.10 Property, Plant and Equipment

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Cost includes all expenditure that is directly attributable to the acquisition of the asset. Software that is integral to the functionality of the related equipment is capitalised as part of the asset.

Depreciation is charged so as to write off the cost of assets over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

The principal depreciation rates used in the reporting periods are:

- | | |
|--------------------------|--------------|
| • Leasehold Improvements | 6.5 – 7.8% |
| • Furniture and Fittings | 8.5 – 39.6% |
| • Plant and Machinery | 7.0 - 30.0% |
| • Computer Equipment | 20.0 – 36.0% |

Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets or, where shorter, the term of the relevant lease.

The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the Consolidated Statement of Profit or Loss.

2.11 Intangible Assets**2.11.1 Intangible Assets Acquired with a Finite Life**

Intangible assets with a finite life, acquired separately are reported at cost less accumulated amortisation and accumulated impairment losses. Amortisation is charged on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each annual reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.



2.11.2 Internally-Generated Intangible Assets with a Finite Life

Expenditure on research activities is recognised as an expense in the Consolidated Statement of Profit or Loss in the period in which it is incurred.

An internally-generated intangible asset arising from development (or from the development phase of an internal project) is recognised if, and only if, all of the following have been demonstrated:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- the intention to complete the intangible asset and use or sell it;
- the ability to use or sell the intangible asset;
- how the intangible asset will generate probable future economic benefits;
- the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- the ability to measure reliably the expenditure attributable to the intangible asset during its development.

The amount initially recognised for internally-generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Where no internally generated intangible asset can be recognised, development expenditure is charged as an expense to the Consolidated Statement of Profit or Loss in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets acquired separately.

Amortisation is charged on a straight-line basis over the estimated useful lives of internally generated intangible assets. The estimated useful life and amortisation method are reviewed at the end of each annual reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

2.11.3 Subsequent Measurement

All intangible assets, including capitalised internally developed software, are accounted for using the cost model whereby capitalised costs are amortised on a straight-line basis over their estimated useful lives, as these assets are considered finite. Residual values and useful lives are reviewed at each reporting date. In addition, they are subject to impairment testing as described in Note 2.13. The following useful lives are applied:

- Software 3-5 years.

2.11.4 Intangible Assets Acquired in Business Combination

Intangible assets acquired in a business combination are identified and recognised separately from goodwill where they satisfy the definition of an intangible asset, are identifiable and their fair values can be measured reliably. The cost of such intangible assets is their fair value at the acquisition date.

Subsequent to initial recognition, intangible assets acquired in a business combination are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets acquired separately.

2.12 Goodwill

Goodwill arising on the acquisition of a “business” as defined in NZ IFRS 3 *Business Combinations* represents the excess of the cost of acquisition over the Group’s interest in the net fair value of the identifiable assets and liabilities of the business recognised at the date of acquisition. Goodwill is initially recognised as an asset at cost and is subsequently measured at cost less any accumulated impairment losses.

2.13 Impairment of Assets

At each reporting date, the Group reviews the carrying amounts of its tangible and finite life intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Intangible assets with indefinite useful lives, goodwill and intangible assets not yet available for use are tested for impairment annually, and whenever there is an indication that the asset may be impaired.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

for the year ended 30 June 2017

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately as an expense within the Consolidated Statement of Profit or Loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. Any impairment loss associated with goodwill will not be reversed in a subsequent reporting period.

2.14 Cash and Cash Equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short term, highly-liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

2.15 Inventories

Inventories are stated at the lower of cost and net realisable value. Costs are assigned to inventories by the method most appropriate to the particular class of inventory, with the majority being valued on a first-in-first-out basis. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

2.16 Financial Assets

Financial assets are recognised and derecognised on trade date where the purchase or sale of a financial asset is under a contract whose terms require delivery within the timeframe established by the market concerned, and are initially measured at fair value, plus transaction costs, except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value.

2.16.1 Loans and Receivables

Trade and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. Loans and receivables are measured at amortised cost using the effective interest method, less any impairment. Interest revenue is recognised by applying the effective interest rate.

2.16.2 Impairment of Financial Assets

Financial assets are assessed for indicators of impairment at each reporting date. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been impacted.

For certain categories of financial assets, such as trade and other receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period of 60 days, as well as observable changes in national or local economic conditions that correlate with default on receivables.

For financial assets carried at amortised cost, the amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade and other receivables, where the carrying amount is reduced through the use of an impairment allowance account. When trade and other receivables are considered uncollectible, they are written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are recognised as an expense in the Consolidated Statement of Profit or Loss.



If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to a change in estimate after the impairment was recognised, the previously recognised impairment loss is reversed through the Consolidated Statement of Profit or Loss to the extent that the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

2.17 Share Capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction from the proceeds, net of tax.

2.18 Trade Payables and Other Current Liabilities

These amounts represent liabilities for goods and services provided to the Group prior to the end of the annual reporting period which are unpaid. The amounts are unsecured and are usually paid within 60 days of recognition. These are measured initially at fair value net of transaction costs, subsequently at amortised cost using the effective interest rate method.

2.19 Statement of Cash Flows

The following terms are used in the Statement of Cash Flows:

Operating activities: are the principal revenue producing activities of the Group and other activities that are not investing or financing activities.

Investing activities: are the acquisition and disposal of long-term assets and other investments not included in cash equivalents.

Financing activities: are activities that result in changes in the size and composition of the contributed equity and borrowings of the entity.

Non-cash financing and investing activities: There were no transactions which have had a material effect on assets and liabilities that did not involve cash flows and are disclosed in the statement of cash flows.

2.20 Changes in Accounting Policies

The accounting policies adopted are consistent with those of the previous reporting period, and no new or amended Standards since 1 July 2016 have affected these consolidated financial statements.

2.21 New IFRS standards and interpretations issued but not yet adopted

At the date of authorisation of these financial statements, certain new standards and interpretations to existing standards have been published but not yet effective, and have not been adopted early by the Group.

Management anticipates that all pronouncements will be adopted in the first accounting period beginning on or after the effective date of the new standard. Information on new standards, amendments and interpretations that are expected to be relevant to the Group financial statements is provided below. Certain other new standards and interpretations issued but not yet effective, that are not expected to have a material impact on the Group financial statements have not been disclosed.

(a) NZ IFRS 16 – Leases (effective date from 1 January 2019)

In February 2016 the New Zealand Accounting Standards Board approved the issue of NZ IFRS 16 Leases.

The new lease accounting standard provides much-improved transparency and comparability of companies' lease assets and lease liabilities for investors and other users of general purpose financial statements.

The Standard eliminates the classification of leases as either operating leases or finance leases. Instead, there is a single lessee model which requires a lessee to recognise on the statement of financial position assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value.

Other matters to note about this replacement standard is that it:

- changes the definition of a lease
- sets requirements on how to account for the asset and liability, including complexities such as non-lease elements, variable lease payments and option periods
- provides exemptions for short-term leases and leases of low value assets
- changes the accounting for sale and leaseback arrangements, and
- requires more detailed disclosures, and
- a range of transition options exists

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

for the year ended 30 June 2017

NZ IFRS 16 will not have any effect on the total amount of cash flows reported but it is expected to have an effect on the presentation of cash flows. This is because, applying NZ IAS 17 Leases, cash flows relating to operating leases are presented as cash flows from operating activities while applying NZ IFRS 16 will result in the presentation within financial activities of cash flows relating to the repayment of principal on lease liabilities.

The accounting requirements for lessors are substantially the same as those in NZ IAS 17. A lessor, therefore, continues to classify its leases as operating leases or finance leases, and continues to account for those two types of leases differently.

NZ IFRS 16 is effective for annual periods beginning on or after 1 January 2019. Earlier application is permitted but only if an entity applies NZ IFRS 15 Revenue from Contracts with Customers at the same time.

Management has made a preliminary assessment of the impact of adopting this policy on the Group financial statements and has determined that it will be material.

(b) NZ IFRS 15 – Revenue from Contracts with Customers (effective date from 1 January 2018)

NZ IFRS 15 establishes principles for reporting useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers. The core principle of NZ IFRS 15 is that an entity recognises revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.

Due to the nature of revenue and short life cycle of the majority of contract revenues, Directors preliminary evaluation has indicated that there is no material effect on the Group's results, but additional disclosures may be required.

(c) NZ IFRS 9 – Financial instruments – classification and measurement (effective date from 1 January 2019)

NZ IFRS 9 addresses the classification, measurement and de-recognition of financial assets, financial liabilities, impairment of financial assets and hedge accounting. The standard includes a revised model for classification and measurement, and will result in changes to financial statement disclosures. Management does not expect a significant change to the way in which the Group measures its financial statements as a result, but has not performed a full assessment.

3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in Note 2, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

3.1 Annual Goodwill Impairment Testing

Determining whether goodwill is impaired requires an estimation of the value in use of the Electronic Content Management cash-generating unit which is also known as SDL Software. The value in use calculation requires the Directors to estimate the future cash flows expected to arise from this cash generating unit and a suitable discount rate in order to calculate present value.

The carrying value of goodwill at each reporting date was \$938,000 (2016: \$938,000).

The recoverable amount of goodwill has been determined based on the budget, approved by the Directors covering the reporting period to 30 June 2017, and forecast sales based on assessments of the current market opportunities through existing distribution channels net of forecast costs, through to the end of 2021, at a post-tax discount rate of 5.6% (2016: 5.6%). Cash flows beyond 2021 have not been taken into account and no terminal value was determined.



The revenue assumptions used for the forecast period are based on management expectations supported by existing prospects for the budget period and allow for growth of 2.5% (2016: 2.5%) per annum over the balance of the forecast period. The assumptions are subject to fundamental uncertainties, particularly those surrounding future license sales which comprise a substantial portion of projected revenues and hence only inflationary growth rates have been applied. Gross margin is forecast to be consistent through the budget and forecast period.

In determining whether there was any impairment of goodwill associated with the SDL Software operations, forecasts were prepared based on estimates for all the products sold in each market.

4. REVENUE & OTHER INCOME

	2017 \$000	2016 \$000
Sales income	19,788	16,185
Revenue	19,788	16,185
Government grant revenue	131	76
Rent	72	61
Operating Revenue	203	137

5. EXPENSES

	Note	2017 \$000	2016 \$000
Auditor's remuneration	6	76	73
Freight, postage & external print		6,892	4,112
Directors remuneration - directors fees	30	523	605
Loss / (gain) on foreign exchange		(10)	68
Rental and operating lease expenses		692	739
Redundancy costs		34	20
Research & development		334	330
Salaries		5,226	4,539
Superannuation (KiwiSaver)		138	128
Employee entitlements – share based payments		28	38
Donations		3	1
Other expenses		3,968	3,974
Total Operating Expenses		17,904	14,627

6. AUDITOR'S REMUNERATION

	2017 \$000	2016 \$000
Audit fees – statutory audit	52	50
Tax compliance and advisory services	24	23
Total auditors' remuneration	76	73

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

for the year ended 30 June 2017

7. INTEREST

	2017	2016
	\$000	\$000
Interest received	(6)	(15)
Interest on borrowings under finance facilities		5
Interest on borrowings	5	-
Net interest received	(1)	(10)

8. INCOME TAX EXPENSE**8.1 Current Tax**

	2017	2016
	\$000	\$000
Income tax expense comprises:		
Current tax expense	517	437
Deferred tax expense relating to the origination and reversal of temporary differences	(25)	(14)
Total tax expense	492	423

The total charge for the reporting period can be reconciled to the accounting loss as follows:

Net profit before income tax	1,802	1,439
Income tax at company tax rate ⁽¹⁾	504	403
Non-deductible expenses	10	13
Temporary timing differences	(25)	(18)
Temporary differences not recognised	-	-
Other	3	25
Other tax losses not previously recognised	-	-
Income tax expense	492	423

⁽¹⁾ The Group tax rate of 28% (2016: 28%) has been used. This is the tax rate applicable to the territory where Solution Dynamics Limited, the primary tax paying entity, is domiciled.

At 30 June 2017 there are imputation credits available of \$472,000 (2016: \$136,000) for use in subsequent reporting periods.

8.2 Deferred Tax

	2017	2016
	\$000	\$000
Temporary differences		
Depreciable and amortisable assets	(7)	(21)
Accruals and provisions	115	106
	108	85
Net deferred tax asset not recognised	-	-
Deferred tax recognised	108	85



Deferred tax assets arising from deductible temporary differences are only recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences can be utilised.

A deferred tax asset has also not been recognised by the Group in respect of unused tax losses of \$22,000 by HM Revenue & Customs (2016: \$115,000). The losses are subject to confirmation by HM Revenue & Customs.

9. EARNINGS PER SHARE (EPS)

	2017	2016
	\$000	\$000
Net profit for the year attributable to ordinary shareholders	1,310	1,016
Basic		
Weighted average number of ordinary shares (000's)	14,060	14,060
	Cents	Cents
Basic earnings per share	9.3	7.2

Basic earnings per share is calculated by dividing the net profit after tax attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the reporting period, adjusted for bonus elements in ordinary shares issued during the reporting period.

Diluted

Weighted average number of ordinary shares (000's)	14,060	14,060
Adjustment for share options	580	580
Weighted average	14,640	14,640
	Cents	Cents
Diluted earnings per share	8.9	6.9

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all potentially dilutive ordinary shares. Options are convertible into the Company's shares, and are therefore considered dilutive securities for diluted earnings per share.

10. CASH AND CASH EQUIVALENTS

	2017	2016
	\$000	\$000
Cash and cash equivalents	2,080	1,422
Total Finance Facility and Cash	2,080	1,422

Solution Dynamics has an overdraft facility in place with the ANZ Bank at an interest rate of 12.35% p.a. (2016: 12.25%). This facility is to support the operational requirements of the Group, is interest only and is secured by first ranking debenture over the assets of the Group.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

for the year ended 30 June 2017

At period end, the ANZ Bank has imposed no financial covenants to secure the existing facilities. The Group maintains a \$200,000 overdraft facility that was unused at the reporting date 2016: \$200,000). The Group now holds a net cash position with no bank debt (2016: \$Nil).

At the end of the reporting period the Bank provided commercial guarantees totalling \$65,000 (2016: \$65,000) to the Group's suppliers.

11. INVENTORIES AND WORK IN PROGRESS

	2017	2016
	\$000	\$000
Work in Progress	73	61
Inventory	79	48
Total Inventories and Work in Progress	152	109

12. RELATED PARTIES TRANSACTIONS

Transactions between related parties include transactions with subsidiaries, shareholders, directors and their companies and senior executives. All transactions are at arm's length. Transactions with SDL's subsidiary Solution Dynamics International Limited are completed under a supplier agreement on similar terms to those previously struck with third party channel partners.

Related party transactions from 1 July 2016 to 30 June 2017 were as follows:

- Key management were paid \$818,267 (as employees of Solution Dynamics Limited and including the calculated benefit of the employee share option plan) during the reporting period (2016: \$933,872) and were owed \$73,615, including annual leave, at 30 June 2017 (2016: \$64,805).
- During the year ended 30 June 2017 there were sales of \$361,005 (2016: \$147,995) between Solution Dynamics Limited and its wholly owned UK subsidiary Solution Dynamics International Limited. Solution Dynamics International traded at a profit / (loss) of \$90,714 (2016: (\$3,322)). At the reporting date there was a receivable of \$126,770 (2016: \$164,938) due to the Company.

13. TRADE & OTHER RECEIVABLES

	2017	2016
	\$000	\$000
Trade receivables	2,283	1,966
Allowance for doubtful debts	-	-
	2,283	1,966
Allowance for credit notes	(10)	(5)
Total trade receivables	2,273	1,961
Sundry debtors	93	110
Total Trade & Other Receivables	2,366	2,071



Trading terms & aging of past due trade receivables

The Group's trading terms require settlement by the 20th of the month following the date of invoice. At the reporting date the Group had past due debtors of \$156,000 (2016: \$229,000) for which an allowance of \$Nil (2016: \$Nil) was made. There has not been a significant change in credit quality therefore the amounts are considered recoverable. The Group does not hold any collateral over these balances.

	2017 \$000	2016 \$000
30 – 60 days	130	192
60 – 90 days	10	37
90 – 120 days	16	-
Total overdue trade receivables	156	229

Movement in allowance for doubtful debts

	2017 \$000	2016 \$000
Balance at the beginning of the reporting period	-	-
Accounts written off as uncollectable	-	-
Total allowance for doubtful debts	-	-

In assessing the recoverability of trade receivables, the Group considers any change in the quality of the trade receivables from the date that the credit was initially granted up to the reporting date. The concentration of credit risk is limited with the largest customer comprising 11% (2016: 21%) of the gross trade receivable balance, 99% of the outstanding balance is less than 60 days old (2016: 98%). Accordingly, the directors believe that no further adjustments for credit are required in excess of the allowance for doubtful debts.

For the reporting period there are no provisions against third parties (2016: \$Nil).

14. OTHER CURRENT LIABILITIES

	2017 \$000	2016 \$000
Sundry creditors	226	155
Payroll accruals	236	201
Provision for tax	192	207
Provision for deferred income	188	333
Audit fees accrued	61	35
Total Other Current Liabilities	903	931

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

for the year ended 30 June 2017

15. OTHER NON-FINANCIAL LIABILITIES

	2017	2016
	\$000	\$000
PAYE	104	105
GST	301	252
Total Non-Financial Liabilities	405	357

16. EMPLOYEE BENEFIT LIABILITIES

	2017	2016
	\$000	\$000
Provision for sick pay	5	3
Provision for long service leave	84	63
Provision for holiday pay	358	318
Total Employee Benefit Liabilities	447	384

Provisions for sick and long service leave are based on the Group's estimate of the present value of future costs assuming payroll inflation rate of 2.0%.

17. BORROWINGS⁽¹⁾

	Minimum future lease payments		Present value of minimum future payments	
	2017	2016	2017	2016
	\$000	\$000	\$000	\$000
Not later than one year	-	11	-	10
Later than one year and not later than five years	-	-	-	-
Minimum future lease payments	-	11	-	10
Less future finance charges	-	(1)	-	-
Present value of future lease payments	-	10	-	10
Total borrowings	-	10	-	10
<i>Included in the financial statements as:</i>				
Current borrowings			-	10
Non-current borrowings			-	-
Total			-	10

⁽¹⁾ All Borrowings are held by Solution Dynamics Limited

There are no finance leases outstanding. Finance leases in the prior year incurred interest at (2016: 9.3%). The finance leases were secured against the asset for which the finance was obtained (Note 18).

The carrying value of finance leases approximates fair value, being the discounted future lease payments.



18. PROPERTY, PLANT AND EQUIPMENT

	Plant & Machinery	Finance Leased Plant & Machinery	Furniture & Fittings	Leasehold Improvements	Total
	\$000	\$000	\$000	\$000	\$000
Cost					
Balance 1 July 2015	1,946	55	136	263	2,400
Additions	107	-	5	280	392
Disposals	-	-	-	(6)	(6)
Balance 30 June 2016	2,053	55	141	537	2,786
Transfers	55	(55)	-	-	-
Additions	72	-	4	25	101
Disposals	-	-	-	-	-
Balance 30 June 2017	2,180	-	145	562	2,887
Accumulated depreciation					
Balance 1 July 2015	1,520	21	130	170	1,841
Depreciation expense	157	14	1	80	252
Disposals	-	-	-	(9)	(9)
Balance 30 June 2016	1,677	35	131	241	2,084
Transfers	35	(35)	-	-	-
Depreciation expense	126	-	6	76	208
Disposals	-	-	-	-	-
Balance 30 June 2017	1,838	-	137	317	2,292
Carrying amount					
Balance 1 July 2015	426	34	6	93	559
Balance 30 June 2016	376	20	10	296	702
Balance 30 June 2017	342	-	8	245	595

As at 30 June 2017 assets with a total value of \$Nil (2016: \$20,000) were held as security against finance leases with a net present value at 30 June 2017 of \$Nil (2016: \$10,000).

NOTES TO THE FINANCIAL STATEMENTS CONTINUED

for the year ended 30 June 2017

19. IDENTIFIABLE INTANGIBLES, FINITE LIFE

	Software - Déjar	Software - Bremy	Software	Finance Leased Software	Total
	\$000	\$000	\$000	\$000	\$000
Cost					
Balance 1 July 2015	2,090	110	718	7	2,925
Additions - purchased	-	-	280	-	280
Disposals	-	-	-	-	-
Balance 30 June 2016	2,090	110	998	7	3,205
Transfers	-	-	7	(7)	-
Additions - purchased	-	-	94	-	94
Balance 30 June 2017	2,090	110	1,099	-	3,299
Accumulated amortisation					
Balance 1 July 2015	2,088	110	712	3	2,913
Amortisation expense	-	-	12	2	14
Balance 30 June 2016	2,088	110	724	5	2,927
Transfers	-	-	5	(5)	-
Amortisation expense	2	-	76	-	78
Balance 30 June 2017	2,090	110	805	-	3,005
Carrying amount					
Balance 1 July 2015	2	-	6	4	12
Balance 30 June 2016	2	-	274	2	278
Balance 30 June 2017	-	-	294	-	294

Déjar software (intellectual property) includes software costs of \$1,400,000 purchased from Efactor and Déjar Holdings.

20. GOODWILL

	Déjar \$000	Bremy \$000	Total \$000
Balance at beginning of year	215	723	938
Additions	-	-	-
Net carrying amount	215	723	938

Goodwill has arisen on the acquisition of a business previously controlled by Déjar Holdings Limited and Bremy Limited. For impairment testing purposes, goodwill is determined to be associated with the SDL Software cash generating unit.

No accumulated impairment losses have been recognised against the goodwill.



The carrying value of goodwill is tested on an annual basis through assessment of the value-in-use of the SDL Software cash generating unit. The cash flows used in the value-in-use calculations are based firstly on the management budget for the 2018 year followed by management forecasts over a further three-year period. Cash flows after 2021 have not been taken into account. Management has projected growth in sales for the Déjar and Bremy products at 2.5% per annum for the 2018-2021 forecast period because it reflects inflation. Growth above inflation has not been projected due to there being uncertainty around this.

The pre-tax discount rate used in the impairment calculation is 24.5% (2016: 24.5%). The equivalent post-tax nominal rate for the forecast cash flows is 5.6% (2016: 5.6%). In the Directors' view this represents the rate that the market would expect on an investment of equivalent risk. There has been no impairment in the reporting period (2016: \$Nil).

20.1 Sensitivity to Changes in Assumptions

As at 30 June 2017, the date of the Group's annual impairment test, the estimated recoverable amount of the indefinite life intangible assets exceeded their carrying amount by \$2,195,000 (2016: \$2,445,000).

If the following variables used in the annual impairment testing were to change as indicated, the following change in the estimated recoverable amount of the indefinite life intangible assets would result:

• Increase in sales growth from 2.5% to 5% per annum	\$173,000
• Decrease in sales growth from 2.5% to 0%	(\$167,000)
• Increase in cost of capital rate from 5.6% to 8.4%	(\$156,000)
• Decrease in the cost of capital rate from 5.6% to 3.7%	\$114,000
• Improving the gross margin by 5%	\$331,000
• Reducing the gross margin by 5%	(\$331,000)

21. SHARE CAPITAL

	2017 \$000	2016 \$000
Ordinary Shares		
Balance at beginning of year	5,169	5,169
Shares issued	-	-
Share Capital at End of Year	5,169	5,169

The Company had 14,059,810 (2016: 14,059,810) ordinary shares on issue as at 30 June 2017. All ordinary shares ranked equally with one vote attached to each fully paid ordinary share and share equally in dividends and surplus on winding up.

22. ACCUMULATED LOSSES

	2017 \$000	2016 \$000
Balance at beginning of reporting period	(2,266)	(2,649)
Net operating profit after income tax	1,310	1,016
Payment of dividends	(808)	(633)
Accumulated Losses at end of reporting period	(1,764)	(2,266)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

for the year ended 30 June 2017

23. EMPLOYEE REMUNERATION

Remuneration includes salaries, bonuses and other benefits including non-cash benefits. The number of employees with total remuneration exceeding \$100,000 in each of the following bands was:

	2017 \$000	2016 \$000
\$100,000 to \$109,999	3	-
\$110,000 to \$119,999	2	2
\$120,000 to \$129,999	-	1
\$130,000 to \$139,999	1	-
\$140,000 to \$149,999	-	1
\$160,000 to \$169,999	1	-
\$170,000 to \$179,999	-	1
\$180,000 to \$189,999	1	1
\$200,000 to \$209,999	1	-
\$210,000 to \$219,999	1	1
\$230,000 to \$239,999	-	1
\$410,000 to \$419,999	1	-
\$510,000 to \$519,999	-	1
Total staff with remuneration exceeding \$100,000	11	9

24. RECONCILIATION OF NET LOSS AFTER INCOME TAX FOR YEAR WITH NET CASH INFLOW FROM OPERATING ACTIVITIES

	2017 \$000	2016 \$000
Net profit / (loss) after income tax	1,310	1,016
<i>Adjustments:</i>		
Depreciation and amortisation of assets	286	266
Loss / (gain) on foreign exchange	(10)	68
Interest expense (reclassified as financing activity)	-	5
Interest income (reclassified as financing activity)	(1)	(15)
Other non-cash items	14	54
Cash flow from trading	1,599	1,394

	2017 \$000	2016 \$000
<i>Add movements in working capital:</i>		
(Increase) in trade & other receivables	(295)	(330)
(Increase) in inventories and work in progress	(43)	(37)
(Increase) in prepayments	(20)	(16)
Increase / (decrease) in other current liabilities	(30)	154
Increase in other non-financial liabilities	48	96
Increase in trade creditors	347	127
Increase / (decrease) in employee benefit liabilities	75	(26)
	82	(32)
Net Cash Flows From Operating Activities	1,681	1,362



25. OPERATING LEASE COMMITMENTS

Operating leases include the property at 18 Canaveral Drive and other equipment. Operating leases have remaining lease terms of 1- 6 years. The initial term of the 18 Canaveral Drive lease has been varied and now terminates in September 2022 with a right, subject to penalty, to terminate from September 2020. The Canaveral Drive lease has a biennial inflationary rent review clause. The Group does not have an option to purchase the leased assets at the expiry of the lease period.

At each reporting date the Group had the following operating lease commitments:

	2017	2016
	\$000	\$000
Less than 1 year	891	827
1 to 2 years	903	815
2 to 5 years	2,215	2,236
More than 5 years	102	708
Total Operating Lease Commitments	4,111	4,586

A portion of the Canaveral Drive premises lease are sub-leased on month to month terms. This results in a reduction in rental expense. Rental income during the 2017 year totalled \$71,644 (2016: \$60,693) associated with these rental agreements. The current full year rental on the Canaveral Drive property is \$530,452 (2016: 511,827).

26. SEGMENT INFORMATION

The Group operates in one business segment, the supply of customer communication solutions. These include a range of integrated document management products and services separated into four streams; outsource services, technology & development services, intelligent imaging and output services. Specific elements of these streams are as follows:

- **Software & Technology**, Solution Dynamics owns the intellectual property in three products;
 - ◇ Déjar, an online digital archival and retrieval system sold stand-alone under licence agreements and also as a hosted service in New Zealand and Internationally.
 - ◇ Bremy, Digital asset management, workflow and multichannel publishing software sold as a licenced product and also as a hosted service in New Zealand, Australia and the UK.
 - ◇ Composer, “On-Demand” content creation software.
 - ◇ DéjarMail, is a web browser-based desktop mail management solution which allows customers to route mail correspondence to SDL or any other service provider for printing and delivery.

In addition to owning the intellectual property for the above products, Solution Dynamics provides programming, consulting and design services that help clients to distribute marketing and essential communications by mail and electronically. The provision of these services is covered under this category.

- **Digital Printing & Document Handling Services**, the printing of client’s information digitally using high speed laser printers followed by the lodgement and distribution of those documents using a variety of machine and other processes.
- **Outsourced Services**, not all components of Solution Dynamics’ solutions are produced internally. External elements such as post, freight, paper and envelopes are sourced from external suppliers and included in this service stream. Solution Dynamics has long term arrangements with a number of key suppliers such as New Zealand Post for the provision of these services.

An overhead structure including sales, marketing and administration departments provides services for all of the above revenue streams.

There are no reconciling items in this note due to the management information provided to the Chief Operating Decision Maker, the CEO Nelson Siva, being compiled using the same standards and accounting policies as those used to prepare the financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

for the year ended 30 June 2017

Segment Consolidated Statement of Profit or Loss

	2017		2016	
	\$000	%	\$000	%
Software & Technology	5,066	25%	4,448	27%
Digital Printing & Document Handling Services	6,712	34%	6,120	38%
Outsourced services	8,213	41%	5,754	35%
Total revenue	19,991	100%	16,322	100%
Less cost of sales	12,274	61%	9,239	57%
Gross margin	7,717	39%	7,083	43%
Selling, general & administration	5,630	28%	5,388	33%
Earnings before interest, tax, depreciation & amortisation	2,087	11%	1,695	10%
Less:				
Depreciation	208	1%	252	1%
Amortisation	78	0%	14	0%
Interest	(1)	0%	(10)	0%
Tax	492	3%	423	3%
Operating profit	1,310	7%	1,016	6%

Segment Assets

Assets are not segmented between service streams.

Information about Major Customers

Included in revenues for the Group of \$20.0 million (2016: \$16.3 million) are services revenues of \$2.16 million (2016: \$1.6 million) which arose from sales to the Group's largest customer.

Geographical Information

The Group has customers in New Zealand, Australia and Europe.

	Revenue from External Customers		Non-current Assets	
	2017	2016	2017	2016
	\$000	\$000	\$000	\$000
New Zealand	16,658	14,427	2,008	2,065
Australia	380	467	-	-
Europe	2,953	1,428	-	-
Total	19,991	16,322	2,008	2,065

27. CONTINGENT LIABILITIES

There were no contingent liabilities at reporting date for the Group (2016: \$Nil).

28. CAPITAL COMMITMENTS

The Group had no capital commitments at the reporting date (2016: \$Nil).



29. FINANCIAL INSTRUMENTS

29.1 Credit Risk

Financial instruments that potentially subject the Group to concentrations of credit risk consist principally of trade & other receivables. The maximum credit risk is the carrying value of these financial instruments; however the Group does not consider the risk of non-recovery of these accounts to be material.

In the normal course of its business the Group incurs credit risk from trade receivables and transactions with financial institutions. The Group has a credit policy, which is used to manage this exposure to credit risk. As part of this policy, credit evaluations are performed on all customers requiring credit. The Group does not have any significant concentrations of credit risk, excluding the single largest customer referred to in Note 13. This customer is not viewed as a credit risk due to trading and payment history. The Group does not require any collateral or security to support financial instruments as it only deposits with, or loans to banks and other financial institutions with credit ratings of no less than AA-. It does not expect the non-performance of any obligations that are not provided for at reporting date.

29.2 Categories of Financial Instruments

	Loans & Receivables	2017 \$000 Financial Liabilities at Amortised Cost	Total	Financial Assets at Amortised Cost	2016 \$000 Financial Liabilities at Amortised Cost	Total
Assets						
Cash & cash equivalents (Note 10)	2,080	-	2,080	1,422	-	1,422
Trade & other receivables (Note 13)	2,366	-	2,366	2,071	-	2,071
Total Financial Assets	4,446	-	4,446	3,493	-	3,493
Total non-financial assets			2,256			2,250
Total Assets			6,702			5,743
Liabilities						
Trade creditors	-	1,428	1,428	-	1,081	1,081
Other current liabilities (Note 14)	-	903	903	-	931	931
Borrowings (Note 17)	-	-	-	-	10	10
Total Financial Liabilities	-	2,331	2,331	-	2,022	2,022
Total non-financial liabilities			852			741
Total Liabilities			3,183			2,763

The carrying values of the financial instruments above are equivalent to their fair values.

29.3 Maturity Date of Financial Instruments

	Weighted Average Effective Interest Rate	Less than 1 Month \$000	1 - 3 Months \$000	3 Months to 1 Year \$000	1 - 5 Years \$000	Gross Nominal Outflow \$000	Carrying Value \$000
2017							
Non-interest bearing	n/a	1,551	747	33	-	2,331	2,331
Finance lease liability	n/a	-	-	-	-	-	-
		1,551	747	33	-	2,331	2,331
2016							
Non-interest bearing	n/a	663	1,090	259	-	2,012	2,012
Finance lease liability	9.3%	2	7	2	-	11	10
		665	1,097	261	-	2,023	2,022

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

for the year ended 30 June 2017

29.4 Interest Rates

The following table details the Group's weighted average effective interest rates for financial liabilities at reporting date.

	2017	2016
Financial Liabilities:		
Finance facility (overdraft rate)	12.35%	12.25%
Borrowings – finance lease liabilities (fixed rate)	n/a	9.3%

29.5 Foreign Currency Risk Management

Hosting and license sales linked to SDL Software operations are denominated in foreign currency and sold under standard terms and conditions. Any variation in exchange rate between the date of sale and the date cash is received is accounted for as a foreign exchange gain/loss in the period in which it occurs. For material individual transactions in foreign currencies the Group has a policy of taking forward exchange. At 30 June 2017 of total trade receivables of \$2,283,000 (2016: \$1,966,000) a total of \$470,000 (2016: \$125,000) was in foreign currencies. \$398,000 (2016: \$70,000) of the foreign currency receivables were denominated in European currencies with the remainder of the balance in AUD \$.

In addition to the trade receivables of \$470,000 (2016: \$125,000) held in foreign currencies at the end of the reporting period, a further \$194,000 (2016: \$90,000) in cash was also held in foreign currencies. Adjusted for offsetting payables balances, a movement in the exchange rate of 10% would give rise to an exchange fluctuation of \$14,100.

Trading operations for the UK and Europe are largely undertaken through SDL's UK subsidiary Solution Dynamics International Limited (SDIL). At period end the net assets for SDIL, comprising largely working capital, was a credit balance of NZ\$36,000 (2016: NZ\$132,000) with cash and receivable balances as noted above.

At 30 June 2017, the reporting date no forward exchange contracts were held (2016: \$Nil). The Directors believe that any sensitivity to foreign exchange risk is not material.

The foreign exchange gains or losses disclosed in Note 5 relate to trade and other receivables.

29.6 Liquidity Risk Management

Ultimate responsibility for liquidity risk management rests with the Board of Directors, which has built an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities. With positive cash inflows the Group's liquidity risk is considered by the Directors to be low.

29.7 Interest Rate Sensitivity Analysis

Interest on finance leases is on fixed rates with no exposure to fluctuations in interest rates. There are no borrowings associated with the finance facility as at the end of the reporting period (2016: \$10,000).

At 30 June 2017 the interest rate on the finance facility was 12.35% (2016: 12.25%). With a net cash position of \$2.08 million (2016: \$1.422 million) at the end of the reporting period a material change in the interest expense is not expected.

29.8 Capital Management

The Group manages its capital to ensure that the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balances.

Earnings in the Group have again improved on the prior year. The Group is in a net cash position with an improvement of \$658,000 on the prior year net cash of \$1,412,000. The strengthened cash position is as a result of ongoing strong free cash flows (cash flow from operations net of cash flow from investing). There was an operating profit of \$1,310,000 in the current year (2016: \$1,016,000) and further improvements are forecast for the 2018 year. The Group has no externally imposed covenants to manage.



	2017	2016
	\$000	\$000
Borrowings (Note 17)	-	(10)
Cash & Finance facility (Note 10)	2,080	1,422
Net cash (debt)	2,080	1,412
Equity (all capital and reserves)	3,519	2,980
Net (cash) debt to equity ratio	(59%)	(47%)

During the year the finance facility was subject to certain conditions which are disclosed in Note 10.

30. DIRECTORS' REMUNERATION

The following fees and salaries were paid to Directors during the reporting period:

	2017	2016
	\$000	\$000
John McMahon (Chairman)	45	44
Nelson Siva (CEO)	419	503
Mike Smith (resigned 3 November 2016)	9	23
Julian Beavis	25	23
Elmar Toime	25	12
Total Directors' Remuneration	523	605

31. EMPLOYEE OPTIONS

On 17 February 2014 the board of Solution Dynamics Limited announced the introduction of an equity settled employee share option plan. The general principles of the scheme were:

- The maximum aggregate number of share options to be granted pursuant to the plan is 5% of the total number of shares on issue.
- Options of no more than 1% of the total number of SDL's shares on issue can be granted to an individual staff member.
- The exercise price will be determined by the Board based on the market price at the time of issue.
- The options may be exercised by the participant (in whole or part) after three years from the date that they are granted. The key employees have 18-months from the date of eligibility and must be employed by SDL at the date the option is exercised.

	2017	2016
	Number of	Number of
	Shares	Shares
	\$000	\$000
Unvested shares at 1 July	580	580
Granted	-	-
Forfeited	-	-
Unvested shares at 30 June – allocated to employees	580	580
Percentage of total ordinary shares	4.1%	4.1%

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CONTINUED

for the year ended 30 June 2017

The fair value of the options granted during the reporting period was \$Nil (2016: \$Nil). This cost is recognised over the vesting period.

Grant Date	Options Issued	Share Price at Grant Date	Exercise Price	Options Expire	Option Value \$
March 2014	500,000	\$0.450	\$0.375	Sept 2018	\$107,660
November 2014	80,000	\$0.800	\$0.700	May 2019	\$29,395

The fair value was determined using a Black-Scholes option pricing model that takes into account the exercise price, the term of the option, the share price at grant date and expected price volatility of the underlying share, the dividend yield and the risk free interest rate for the term of the option.

In addition to the factors as noted in the table above further inputs for the model included:

- Standard deviation of stock returns 50%. This is based on an analysis of share price movements over the 12-months prior to the issue of the options.
- Dividend yield of 0%.
- Annual risk free rate of 4.08%.

32. SHAREHOLDERS AND SUBSTANTIAL SECURITY HOLDERS**32.1 The 20 largest shareholders as at 21 July 2017 were:**

Shareholder	% of Total	Shares
New Zealand Permanent Trustees Limited	11.5%	1,620,000
ASB Nominees Limited	10.7%	1,504,801
Philip Hadfield Hardie Boys	8.8%	1,241,330
Custodial Services Limited <A/c 4>	7.3%	1,018,910
Indrajit Nelson Sivasubramaniam & Tracey Lee Sivasubramaniam	5.9%	830,000
Michael Charles Hare	5.1%	710,000
Accident Compensation Corporation	5.0%	700,000
Colin Glenn Giffney	3.9%	550,000
Christopher Veale & Penny Veale	3.7%	517,520
Jillian Bernadette Winstanley	2.3%	325,000
Investment Custodial Services Limited	1.9%	260,881
Custodial Services Limited <A/c 18>	1.7%	240,435
Custodial Services Limited <A/c 3>	1.7%	236,055
Don Nominees Limited	1.7%	234,944
Roger Dixon Armstrong	1.6%	231,665
Deirdre Elizabeth Tallott	1.5%	214,444
FNZ Custodians Limited - Drp Nz A/C	1.4%	202,143
Investment Custodial Services <990027046>	1.4%	200,000
Zealandia Associates Limited	1.2%	162,000
Anna Lake	1.1%	160,000
Grand Total	79.4%	11,160,128

A total of 14,059,810 shares were on issue (2016: 14,059,810).



Size of Shareholding as at 21 July 2017

Holdings	Shareholders	Shares Held	% of Total
1-999	61	5,440	0.0%
1,000-4,999	41	84,137	0.6%
5,000-9,999	31	198,141	1.4%
10,000-49,999	41	787,452	5.6%
50,000-99,999	16	1,074,512	7.7%
100,000 and over	26	11,910,128	84.7%
TOTAL	216	14,059,810	100.0%

32.2 Substantial Security Holders

According to notices given under the Financial Markets Conduct Act 2013, the following persons were substantial shareholders in Solution Dynamics Limited as at 21 July 2017:

Shareholder	% of Total	Shares
New Zealand Permanent Trustees Limited (The Aspiring Fund)	11.5%	1,620,000
Meta Capital Limited (John McMahon)	10.7%	1,504,801
Philip Hadfield Hardie Boys (P & K Hardie Boys Family A/C)	8.8%	1,241,330
Indrajit Nelson Sivasubramaniam & Tracey Lee Sivasubramaniam	5.9%	830,000
Michael Charles Hare	5.1%	710,000

33. EVENTS AFTER THE REPORTING DATE

On 23 August 2017, the directors approved the payment of a fully imputed dividend of 3.25 cents per share amounting to \$456,944 to be paid on 15 September 2017 (2016: The directors approved the payment of a fully imputed dividend of 2.25 cents per share, amounting to \$316,446 and Mike Smith advised his resignation as a director to be effective at the close of the 2016 annual meeting.)



COMPANY DIRECTORY

Nature of Business

Data management, electronic digital printing, document distribution, web presentation and archiving, fulfilment, print services, scanning, data entry and document management.

Directors

John McMahon – Chairman
Michael Jean Smith (resigned 3 November 2016)
Elmar Toime (appointed 19 February 2016)
Julian Beavis
Indrajit Nelson Sivasubramaniam (Nelson Siva) –
Chief Executive Officer

Auditors

Grant Thornton New Zealand Audit Partnership
Grant Thornton House
152 Fanshawe Street
AUCKLAND

Bankers

ANZ National Bank Limited
Level 20, ANZ Centre
23 - 29 Albert Street
AUCKLAND

Legal Representative

Stephen Layburn
Level 3, 175 Queen Street
AUCKLAND

Share Registry

Computershare Investor Services
Level 2, 159 Hurstmere Rd
Takapuna
AUCKLAND

Private Bag 92119
Auckland Mail Centre

AUCKLAND 1142

Registered Office and address for service

18 Canaveral Drive
Albany
AUCKLAND

PO Box 301248
Albany
AUCKLAND 0752
Tel: +64 (9) 970-7700

Solution Dynamics (International) Limited

7 Clarendon Road
Borehamwood
Herts WD6 1BD
UNITED KINGDOM
Tel: +44 (20) 8953-2835

Déjar International Limited

18 Canaveral Drive
Albany
AUCKLAND

PO Box 301248
Albany
AUCKLAND 0752
Tel: +64 (9) 970-7700

SOLUTION DYNAMICS ON THE WEB

www.solutiondynamics.com

www.dejar.com

www.bremy.com





www.solutiondynamics.com